

**MANAGEMENT RESPONSE REPORT FOR MID-TERM REVIEW FINDINGS
(WEAVE PROJECT)**

Initiative Summary

Initiative Name	Women’s Economic Empowerment through Agricultural Value Chain Enhancement (WEAVE)		
Commencement date	April 2016	Completion date	August 2020
Total Australian \$	AUD \$3,498,502 million		
Total other \$	0		
Delivery organization(s)	A consortium of SNV, Oxfam and CARE International (CVN) led by Oxfam		
Implementing partner(s)	Lao Cai Department of Agriculture and Rural Development (DARD); Bac Kan Women’s Union; Agriculture Development Centre (ADC)		
Country/Region	Lao Cai and Bac Kan provinces, Vietnam		
Primary sector	Agriculture		
Initiative objective(s)	<p>✓ Outcome 1: Women have the decision-making influence, capacity, confidence and support to benefit from increased social & economic opportunities;</p> <p>✓ Outcome 2: Women gain increased benefits through better organised and enhanced value chain and market linkages;</p> <p>✓ Outcome 3: The key target development programs for mountainous areas (National Targeted Program on Sustainable Poverty Reduction (NTP-SPR) 135 and 30A) and agriculture extension policies (Degree 02 and/or guiding Circular) are gender sensitized and operational, ensuring a gender equality focus in the overall local development agenda, sector planning and resource allocation, and enabling environment for women-inclusive value chains.</p>		

EVALUATION SUMMARY

Evaluation Objective:

The Mid-Term Review (MTR) aims for **the purposes:**

- To assess mid-point results and achievements of the project (including identifying the external and project-related factors affecting successful implementation

and result achievement);

- To analyze the effectiveness and relevance of project strategies and approaches to date and in the coming years taking in account the local context and policy environment
- To evaluate the likely sustainability of results, strategies and approaches
- To draw out lessons and recommendations to inform: the adjustment of project activities, strategies and approaches to ensure the achievement of the intended outcomes by the project's end; and broader project learnings for agencies and DFAT.

Evaluation completion date: November 2018

Evaluation team: Pham Thuy Chi (Economic and Social development research/Monitoring, Evaluation, and Learning (MEL) expert) and Pham Quang Ngoc (Economist and Statistician)

CVN managed and implemented the evaluation.

This management response was jointly prepared by WEAVE consortium members: CVN, Oxfam and SNV.

RESPONSE TO THE EVALUATION REPORT

Assessment of the quality of the report:

As indicated in the TOR, the main purpose of this Mid Term Review (MTR) is not only to review the achievements at project mid-point but also focusing on evaluating the intervention approaches, consortium model and gaining the recommendations for needed changes based on the actual context in order to ensure the project achievements at the end-point and to sustain its outcomes. The report thoroughly responds all the required objectives and evaluation questions. The report provides practical recommendations and lessons to improve the quality of project intervention in the coming years.

During the MTR process, the evaluation methodology, ethical research, evaluation principles were respected by consultant team, and field team to ensure quality of data and information collected, that contributed to the report quality. WEAVE consortium appreciates the respectful and opened working attitude consultant team from discussions to triangulate the data and information for the MTR and to independently consolidate comments and feedback from consortium members.

The quality control plan includes various techniques such as daily checking the completed questionnaires,

The consultant team judiciously studied the baseline survey method, tools findings, and revised project log-frame in designing the MTR.

There were limited opportunities for the consultant team to interview key stakeholders at national level on WEAVE's policy advocacy activities. Findings and recommendations in this area were based on policy analysis and information consultant triangulated from different stakeholders' view.

Key findings of and responses to the report:

The report obviously shows that WEAVE project achieves high efficiency level by delivering expected outputs. However, the MTR also reveals that WEAVE project has been successful in outcome result 1 only and needs to pay more efforts and investments in order to achieve results for outcome 2 and 3.

In outcome 1, gender transformation can be seen at female individuals in terms of women's confidence in decision making and women leadership. Some gender norms still remain at household and community environment as the barriers for the women empowerment in a wide ranging. This leads to a recommendation of engaging more men and community people in project activity to construct a gender supportive structure and environment to leverage and sustain the gender transformation result.

The 3 value chains were carefully assessed with focuses on the women/women production groups' roles, market linkage and enabling environment of policy as well as key project stakeholders. The report shows some key areas of improvement for outcome 2 success and sustainability, namely: 1) enhancing the business behavior of women – led producer groups 2) developing management capacity of groups and/or cooperative and 3) facilitating long term contract and relationship with private sectors.

For overall project, consultant team recommends continuing the current advocacy approach. To enable project's target groups fully benefit from gender sensitized policy framework, focuses would be: i) WEAVE to assist small scale production groups and cooperatives in Bao Nhai Commune in accessing provincial support (via revision Resolution 12/ 2018 HDND) and

ii) SNV to work closely with Lao Cai Provincial DARD during the implementation of Lao Cai Provincial Cinnamon Industry Plan so as to enable the Cinnamon Cooperative and productions groups to connect more closely to processing companies.

As a consortium project, the MTR report also recommends improving the joint working mechanism between three NGOs in term of interventions approaches, knowledge management and cross quality management.

Future Directions of the Program:

The MTR findings will be shared with key stakeholders and other NGOs who are working in Women's Economic Empowerment (WEE) area to contribute to the universal lesson learns and experiences. This project's lessons will also contribute to DFAT's programs such as GREAT and others in the future.

Response to the recommendations:

Recommendation	Response	Actions	Responsibilities
Project intervention approaches			
Review the Village Saving and Loan Association (VSLA) approach in Bac Kan Province so that the participation of the men in the Group can be ensured	Agree	<p>Reintroduce to men the concept and benefits of VSLA; e. g.: project will test the new VSLA rules: men/husband have to participate VSLA together with their wife at least 4 times/year</p> <p>CARE will work with already existing groups/ clubs/ platform of men and integrate gender conversation/ VSLA's gender elements into these groups to reach out more men</p>	CARE From June to Dec 2019
Ensure the delivery of Gender Action Learning System (GALS) for newly established groups to ensure the same level of awareness and practice to promote gender equality across the groups	Agree	GALS implementation at 07 newly established VSLA group in Mai Lap. The implementation will be the same as in Thanh Van. However, it would be challenged to create the same level of awareness and practice with older groups because the introduction of GALS is much latter than in Thanh Van.	CARE From June to Dec 2019
		Continue to apply GALS in all 23 farmer groups together with other complementary approaches/activities (eg. public events, propaganda via commune loudspeaker system, etc.) to raise awareness for the whole community and create an enabling environment for gender equality (positive norms on gender roles/ women's capacity.)	Oxfam Start from Mar 2019 till end the project
		Reinforce the GALS implementation in 08 existing groups (because no new group established) with the following proposed actions: <ul style="list-style-type: none"> i) using new tools from GALS 2 that related to market and livelihood developments; ii) local facilitators (group leaders and core farmers) to facilitate the GALS sections (02 sessions in which focus on the tools in GALS2). 	SNV over the year 2019
Consider a comprehensive exit strategy which enables more local staff to be the Master of Projects' approaches	Agree	Local partners are in the process to lead the implementation of project approaches such as VLSA and GALS. CVN technical staff will provide coaching and on job training for local	CARE

Recommendation	Response	Actions	Responsibilities
		partners staff who will responsible to implement GALS at field level.	Start from Mar 2019 to the end of project
		<p>The project continues to improve its comprehensive exit strategy:</p> <ul style="list-style-type: none"> - Capacity building for local partners and champion from community on GALS, women – led business development; - Links the project with wider geography/ sector/ community (e.g. link the project outputs with the One Commune, One Product (OCOP) programe under DARD, women- led business programe under Women Union (WU), - Integrate/ replicate GALS to other government and other donor funded projects, etc.) 	Oxfam- Start from Mar 2019 till end the project
		<p>Promote closer engagement of Nam Det authorities in project activities and Nam Det cooperative management board by facilitating meeting between Nam Det authorities, cooperative management board, Lao Cai Agriculture Extension Center (AEC), WU, Son Ha company on their respective roles of cinnamon organic certification activities</p> <p>A joint plan for certification was sketched with clear roles of each organization: Son Ha company will facilitate the certification body; Nam Det authorities will monitor the list of households and organic cinnamon plots; Nam Det cooperative management board will play the role of quality control.</p>	SNV -Meeting at April 2019
		Capacity building for Nam Det cooperative management board on cooperative management skills (with the support of Vietnam Cooperative Alliance) combined with activities of	SNV- Quarter IV

Recommendation	Response	Actions	Responsibilities
		SNV's project <i>"Enhancing Opportunities for Women's Enterprises"</i>	
		<p>Facilitating 01 connection workshop with the participation of local collectors, potential buyers, and producers to promote contract farming</p> <p>Delivering 01 training on farming contract to help for formalizing that kind of aforementioned contract with detailed terms and clauses on payment, price setting, liquidation, default etc.</p> <p>Working with Son Ha company and Nam Det cooperative to facilitate a cooperation agreement between them if possible</p>	SNV- May 2019
		<p>Promote buy-in of companies into project's activities via co-funding schemes with main contribution from Son Ha company while the Nam Det cooperative will take the role of ensuring farmers buy-in in organic production.</p> <p>Signing official agreement between SNV and Son Ha company on the roles and responsibilities of companies on allocating resources to maintain certification after the exit of project</p>	SNV May-Dec 2019
		<p>Get the commitment of cooperatives to continuing activities to maintain the certification (including Internal Control System (ICS) trainings, internal audit and certifying by third-party) after project ends. The name of the cooperative will be placed in the annex of the certification as ensured by Son Ha and certified body to ensure the linkage between Son Ha company and cooperative (estimated on August 2019 in certifying assessment)</p>	SNV Over the year, depends on available resources of cooperative
Outcome 1			

Recommendation	Response	Actions	Responsibilities
<p>Persistence of gender norms about what women/men can or cannot do should be considered to improve the project's effectiveness and sustainability. Some gender norms can affect the project effectiveness:</p> <p><i>“Men are better educated (more likely to go to school or to participate in training courses), having information on buying/selling contacts”</i></p> <p><i>“Most of housework is done by women in the family (such as wife, daughter and daughter-in-law)”</i></p> <p><i>“Another factor which prevents sharing of housework between men and women that is lack of positive support from the community (neighbors)”</i></p> <p><i>“Some, however, revealed that they need more time for their own personal entertainment. Perhaps the concept of “comfort” of the wife based on the thought that man working hard all day, women themselves feel that they need to take care of the housework”</i></p>	Agree	<p>Continue monitor and understand further in the co-hort visiting “gender norms” that the project should focus on in the coming time and as reflected in the MTR. According to MTR, certain gender norms are still entrenched in communities, but it is not clear on what these gender norms exactly are. This question was integrated in the cohort study tool in 1st cohort study in 2019. After the findings of the 1st cohort study in 2019 is released, a meeting amongst consortium should be called to discuss on how to tackle these gender norms.</p>	Consortium (cohort study – March and April 2019)
		<p>Continue to organize gender dialogues in community events and farmers’ groups to challenge the identified gender norms that limited women’s role and participation in value chain.</p>	Consortium Mar-Dec 2019
		<p>Oxfam is working with local partners, consultants, and beneficiaries, community to explore further which factors promote active participation and making decision of women in different levels (individual, household, group/ community) and develop relevant interventions through GALS process (including women- led initiatives, art performance for change...)</p>	Oxfam-start from March 2019
		<p>A communication event is planned in cooperation with Lao Cai Women Union on the topic of “husbands and wives sharing housework on the occasion of 20/10 with large audience in Nam Det”.</p>	SNV Oct 2019
Outcome 2			
<p>Across 3 value chains: Focus on training activities on raising awareness on household economic behavior, particularly</p>	Agree	Capacity building for key persons of business groups on group’s management, risk management, business negotiation, managing farming contract	Consortium Over the year

Recommendation	Response	Actions	Responsibilities
<p>in the areas of building long-term contractual relationship with enterprises and market-based production</p>		<p>Oxfam/ Lao Cai DARD has planned to organize public events at commune and district levels to raise awareness of local community on “market-oriented production”, “collective action for market access” besides unpack gender stereotype norms; and connecting/ brokering stakeholders of pork value chain through marketing session, dialogue on policies and practices that links to agricultural investment, value chain development, women- led business...</p>	<p>Oxfam/ Lao Cai DARD. Tentative to have 3 key events in June, Sept, Dec 2019</p>
		<p>Increasing awareness on contractual arrangements for primary producers by 01 trainings on farming contract for primary producers, cooperative groups (Tong Ha village) and cooperative (Nam Det). Put this into agenda of connection workshop (aforementioned connection workshop to facilitate farming contracts) and PPD.</p>	<p>SNV The cinnamon organic certification activities will be completed at August. Other activities will be implemented in 2019 according to work plan.</p>
		<p>Promote the signing of trading agreements between private actors and primary producers through 01 connection workshop, participating exhibitions and trade fairs (cinnamon is one of those).</p>	
		<p>Encourage buy-in of companies into project’s activities (sending staff to attend trainings). Work with company in the process of cinnamon organic certification (farmer trainings; complete farmer’s portfolio, pre-audit activities)</p>	
		<p>Branding development for Nam Det cinnamon cooperative (e.g. traceability stamps; promotion videos; packaging)</p>	
		<p>Frequent connection workshops between private actors and producers (basing on the actual needs)</p>	
		<p>Public Private Dialogues (At least 01 connection workshop and 01 PPD per year)</p>	

Recommendation	Response	Actions	Responsibilities
		Support community business initiatives by capacity building for the impending cooperative group on cinnamon processing.	
<p>Pork value chain: The Project should place its focus on building a community-based small business model for processing pork products through the following forms of support: (1) Increasing access to finance to reach the scale-effect (each small business could link with 3-4 product groups); and invest in machines/instruments to ensure food safety and hygiene; (2) Providing technical assistance on pork processing to the current women-led processing workshops; (3) Increasing connection to distribution channels (supermarkets and high-quality food stores); (4) Improving corporate governance for small business owners. The project can consider reducing the number of households and pig production groups and focus on supporting those who are willing to participate in the linkages with the community-based processing enterprises</p>	Agree	<p>(1) Lao Cai DARD will pilot VSLA with 2-3 selected farmer groups/ pork processing collaborative groups to increase financial access for women. This is the proposed idea from local partners and beneficiaries after their field visit to CARE project site in Dien Bien. At first, Community Development Center (CDC) (local partner of CARE in Dien Bien will introduce VSLA to some farmer groups and women-led business collaborative groups. After that Oxfam and Lao Cai partners will consult with key women in selected groups about VSLA piloting in second half of 2019. The model will be tentatively piloted with 2-3 farmer groups from June 2019. The pilot will be reviewed in December 2019 about the feasibility of the financial inclusion model in Lao Cai.</p>	Oxfam and Lao Cai DARD (with technical support from CARE/CDC).
		<p>(2) Lao Cai DARD continues to work with district and commune authority, selected farmers' groups, and other key actors of the pork value chain (sausage producers, slaughterhouses) to improve the quality control system of pork products in the project area and surrounding communes for both fresh pork / living pig and processing pork through regular food safety check up, traceability;</p>	Oxfam/ Lao Cai DARD. Start from May 2019
		<p>(3) Oxfam and Lao Cai DARD will strengthen and expand network of pork value chain actors within and across communes/ districts to improve the capacity of those actors to respond to market demand and market uncertainty</p> <ul style="list-style-type: none"> • To involve some active large-scale pig farmers, slaughterhouses in Bac Ha and Bao Thang districts to lead for the action learning process on market- 	Oxfam/ Lao Cai DARD. Start from May 2019

Recommendation	Response	Actions	Responsibilities
		<p>oriented production and market access: exchange visits; identify and pilot a certified pork distribution channels that control the safety quality of pork from production process (food, veterinary) to final products.</p> <ul style="list-style-type: none"> To organize dialogues among stakeholders (DARD, local authorities, banks, pig producers, slaughterhouses, input providers..) of pork value chain in Bac Ha and Bao Thang districts on how they could collaborate/ act collectively to minimize and coping with risks from pig diseases, unsafe pork, market fluctuation, etc. 	
		<p>(4. 1) Oxfam will support pig producer groups and selected actors of the pork value chain (slaughterhouses, sausage producers, etc..)- initially with around 20 key focal persons to develop marketing strategies (eg. Mouth to mouth marketing, social networks, mass media, etc..) and marketing products (video, product label, etc ...) for pork products based on critical action researches and selection of the pork value chain actors on targeted markets/ customers</p>	<p>Oxfam/ Lao Cai DARD. Start from May 2019</p>
		<p>(4.2) Facilitate for both informal and formal sharing and support among businesswomen on how to operate a business (ie. Develop a business plan, Failure/ success strategies of access to potential customers; How to calculate selling price of a product etc.)</p>	
<p>Cinnamon value chain: The Project should place its focus (i) building a model of “Processing group of cinnamon” focusing on preliminary processing steps to increase the value of products from the chain; (ii)</p>	<p>Agree</p>	<p>One more processing cooperative group will be established. In total 02 cooperative groups and 01 cooperative in Nam Det. Further support will be planned based on the capacity of the cooperative group. This activity will be implemented depending on the readiness of this cooperative group</p>	<p>SNV – over the year 2019</p>

Recommendation	Response	Actions	Responsibilities
<p>enhancing the governance capacity of the Organic Cinnamon Cooperative (areas of competence include: enterprise management, marketing, production management, accounting / finance); (iii) training activities on raising awareness on "Household economic behavior"</p>		<p>Trainings on management capacity, human resources, and financial management for the cooperative in collaboration with Vietnam Cooperative Alliance and FLOW/SNV.</p>	
		<p>Promote contractual arrangements by training on farming contract and further arrangements on cinnamon organic certification activities (linkage between primary producers, Nam Det cooperative and Son Ha company)</p>	
		<p>Certification will be finished around August 2019 (internal audit and certifying carried out by third-party).</p>	
		<p>Facilitating 01 exposure trip for cooperatives (around 20 participants) to promote the cinnamon products in OCOP event and alike.</p>	
<p>Banana value chain: Allocating resources on the 3T-linkage model.</p>	<p>Agree</p>	<p>Set up the monitoring team within Cooperative group to ensure the quality of banana to meet 3T requirements</p> <p>Invite 3T director to the project location for visit and dialogues with local authorities and producers on banana production requirements and collaboration mechanisms</p>	<p>CARE From May to end of project</p>
<p>Banana value chain: Allocate resources to develop the management capacity of the Thanh Van Cooperative through various forms of support</p>	<p>Agree</p>		<p>CARE From Mar 2019 to Dec 2019</p>
<ul style="list-style-type: none"> Developing and standardizing the production process of banana products (dried banana, banana snack, banana vinegar); 		<p>Provide training and guidance on overall governance of cooperative group; support the construction of manufacture site for processing and sale office (for better connection with export company)</p>	
<ul style="list-style-type: none"> Supporting to increase access to finance to expand the processing-scale of banana byproducts (to consume at least inputs from three 		<p>To work with commercial banks in Bac Kan, and guide Thanh Van Cooperative to understand the process as well as papers needed in order to borrow loan from the banks</p>	

Recommendation	Response	Actions	Responsibilities
to four banana production groups) and invest in machines/tools to improve bananas processing productivity.			
<ul style="list-style-type: none"> Increasing linkages with the distribution channels (supermarkets and collection points such as wholesale market points in Hanoi); 		Complete the standard production process of banana-processed products. It will be done by Thanh Van Agriculture Cooperative by end of 2019	
<ul style="list-style-type: none"> Improve corporate management for the owners of processing businesses (management, marketing, production management, accounting/finance) 		Conduct a market research on market demand and distribution channel. This will be conducted by CVN, ADC and Thanh Van Agriculture Cooperative by July 2019	
		Support cooperative group to join different trade exhibitions, fair and competition to improve their marketing skills. It will be conducted by ADC and Thanh Van Agriculture Cooperative Support cooperative to complete packaging and branding. This will be conducted by CVN, ADC and Thanh Van Cooperative	
Outcome 3			
The continuation of current advocacy approaches is recommended. Some focuses are suggested to enable project's target groups fully benefit from gender sensitized policy framework. Particularly, small scale production groups and cooperatives in Bao Nhai Commune are assisted to access to provincial support (via Resolution 12/2018/	Agree	National level:	
		Influencing the establishment of technical cost norms for Decree 83 on agriculture extension: <ul style="list-style-type: none"> i) working and providing inputs to the formulation group by contributing comments into the draft version and help MARD in consultation workshops of the technical norms; ii) roundtables to elicit comments. Involving Lao Cai's DARD to pilot these norms if possible. 	Consortium Over the year

Recommendation	Response	Actions	Responsibilities
<p>HDND) and SNV is to work closely with Lao Cai Provincial DARD during the implementation of Lao Cai Provincial Cinnamon Industry Plan so as to enable the Cinnamon Cooperative and productions groups to connect more closely to processing companies.</p>		<p>Consortium will continue supporting National Office for Poverty Reduction (NOPR):</p> <ul style="list-style-type: none"> - Provide technical support to the Effectiveness Assessment of NTP-SPR period 2016-2020; - Provide the technical/financial support to the development of draft NTP-SPR 2020-2025: Cooperate with UNDP to conduct a deep review on agriculture production support to see the effectiveness of the support and how different mechanism such as group-based, market orientation; gender mainstreaming... have been implemented; what should be changed in the next phrase? NGOs/ CSOs should be contracted to provide capacity building for local staff in implementing the program.... - A policy brief will be produced for communicating later with other relevant ministries; + direct input or/ and invite 2 experts for providing comment at some consultations meetings on the draft report and framework of the new phrase - Support the consultation meetings with CSOs, DPs and commune leaders 	
		<p>Provincial level:</p>	
		<p>Support Bac Kan province/ DARD to revise Provincial Program on restructuring of agricultural sector (set up advisor board, consultation rounds) through providing 2 consultants for technical input and 1 consultation workshop. <u>Inclusion of EM women and small-scale famers in the program’s design and implementation</u> will be the key message delivered consistently during the influencing process.</p>	<p>CARE April - June</p>

Recommendation	Response	Actions	Responsibilities
		<p>The project will work with Lao Cai DARD and Women's Union to facilitate and monitoring the actual implementation of Resolution 12/2018/ NQ-HDND through: providing guidance to small scale farmers on how to apply the resolution for their agriculture production and market access through their farmer groups, review and dialogues about the effectiveness on the policy through sharing and planning workshops in the project communes</p>	<p>SNV/Oxfam Over the year</p>
		<p>Dissemination agr.ext. at provincial level with:</p> <ul style="list-style-type: none"> • One dissemination workshop in April on Decree 83 and experience on gender mainstreaming in agricultural extension work. • Cinnamon master plan in Lao Cai: (i) Forest ranger unit had conducted a review on cinnamon plantation in Lao Cai; (ii) Support consultation workshop and provide inputs to the assessment report (June) 	<p>SNV April - June</p>
Recommendation on indicator revision			
<p>Qualitative and quantitative indicators to measure the change in household economic behaviors should be added into the MEL Framework (under Outcome 2)</p>	<p>Not agree: Indicators on economics' behaviors were reflected in some of outputs indicators (e.g. standardize production, develop new and higher value products; sustainable practices)</p>		

Recommendation	Response	Actions	Responsibilities
<p>Indicators of a number of visits, interaction events between enterprises and households should be added in the MEL (under Outcome 2)</p>	<p>Not agree Indicator “2.3.2 # events organized for interaction between production groups, Women Entrepreneurship Network, traders and processors, and other value-chain actors (Oxfam, CVN, SNV) already covered this recommended indicator. This also reflected in the revised FY19 activity plan under 3.2.6.2, 3.2.6.7.</p>		
<p>Should WEAVE continue to measure the increasing income of household beneficiaries and how?</p>	<p>Agree. Also need to measure the “empowerment”/ flexibility of women farmers in dealing with market (e.g. Have risk management skill, alternative income from other sources beside</p>	<p>WEAVE should measure this indicator but focus on the beneficiaries that directly involved in business models such as cooperatives members and households which continues engaging the value chains as:</p> <ul style="list-style-type: none"> • Not all project beneficiaries directly participated in business models that WEAVE promoted in the next phase. • Especially, in banana value chain, banana is just contributing 30% of household income. 	<p>CVN MEL Lead and MEL focal By June 2019</p>

Recommendation	Response	Actions	Responsibilities
	our targeted value chains...)	<p>A list of households or producer group members of business models in 3 value chains will be built for measuring the income change.</p> <p>Consortium will discuss and set up targets for outcome indicators for project end-line base on MTR results and recommendations</p>	
Consortium model and project management			
To enforce the joint working mechanism between the three INGOs (under each outcome)	Agree	MEL team will have quarterly meeting to consolidate and update log-frame and project lessons then the key notes (may be in email setting) will be shared with project team.	
Increasing the amount of time that staff who are responsible for the value chain development to interact with the enterprise actors	Agree	More experience (on market, practices on developing models, packing and registering the brand, etc.) sharing will be encouraged among the consortium (both at partners and organization levels) through regular meetings of technical groups	Consortium Over the year
		CARE and partners allocated one from each organization to focus more on market linkage. Moreover, activities on market linkage are enhanced with more times and financial resources	CARE From May 2019 to the end of project
		Activities on market linkage will be enhanced more with both effort from Oxfam, partners and commune groups	Oxfam and partners 2019
Developing cross-quality management mechanism between organizations to ensure the consistency in the implementation of a multi-approached project as WEAVE.	Agree	<p>Cohort household visiting with involvement of all consortium members</p> <p>Consortium members participate in some key project activities that having same approaches such as: community events, private sector dialogues...for learning and sharing purpose.</p>	Consortium Over the year

Recommendation	Response	Actions	Responsibilities
		<p>Quarterly updating and sharing project's output indicator level instead of annually to increase the accountability of the project and measuring the project efficiency.</p> <p>Bi-annually visit the list of household beneficiaries of 3 value chains</p>	